



CEDERBERG MUNICIPALITY

INTEGRATED

DEVELOPMENT PLAN

SUMMARY





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1. INTEGRATED DEVELOPMENT

PLANNING

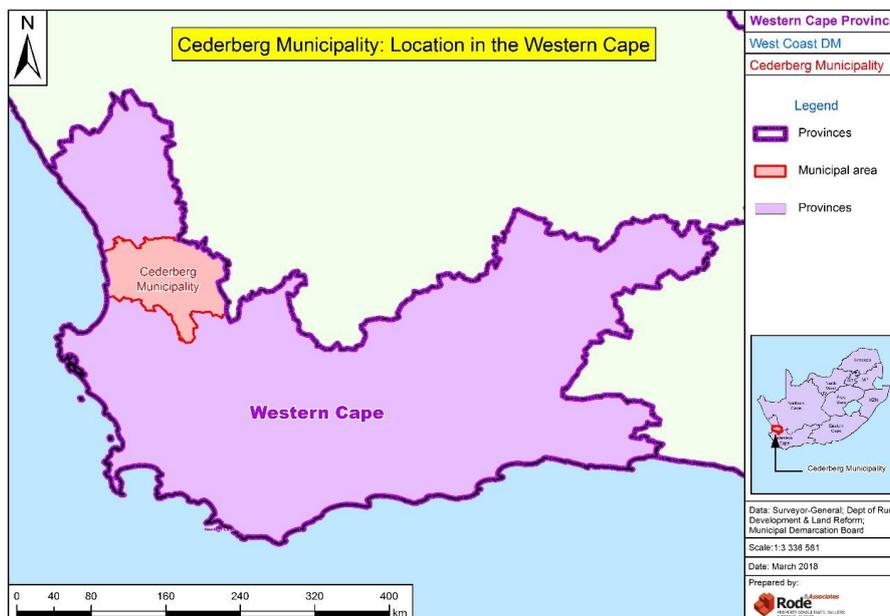
The Integrated Development Plan (IDP) is the Municipality’s principal strategic plan that deals with the most critical development needs of the municipal area (external focus) as well as the most critical governance needs of the organisation (internal focus).

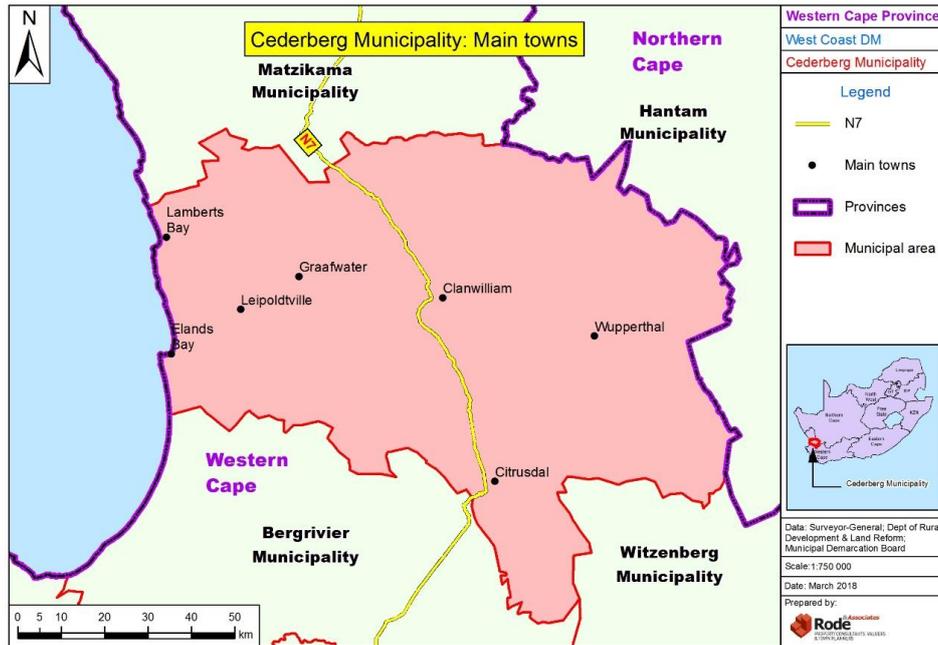
The IDP –

- is adopted by the council within one year after a municipal election and remains in force for the council’s elected term (a period of five years);
- is drafted and reviewed annually in consultation with the local community as well as interested organs of state and other role players;
- guides and informs all planning and development, and all decisions with regard to planning, management and development;
- forms the framework and basis for the municipality’s medium term expenditure framework, annual budgets and performance management system; and
- seeks to promote integration by balancing the economic, ecological and social pillars of sustainability without compromising the institutional capacity required in the implementation, and by coordinating actions across sectors and spheres of government.

2. GEOGRAPHICAL CONTEXT

The jurisdiction of the Cederberg Municipality covers an area of 8 007 km², which constitutes 26% of the total area (31 119 km²) of the West Coast District municipality within which it lies. The Cederberg Municipality is in the northern segment of the district and wedged between the Matzikama municipality (to the north) and the Bergrivier Municipality (to the south). It is bordered to the east by the Hantam municipality in the Northern Cape province. Clanwilliam is the main town and is located more or less in the middle of the municipal area. The other settlements are Citrusdal, Graafwater, Leipoldville, Wupperthal, Algeria, and the coastal towns of Elands Bay and Lamberts Bay.





3. CEDERBERG MUNICIPAL AREA AT A GLANCE

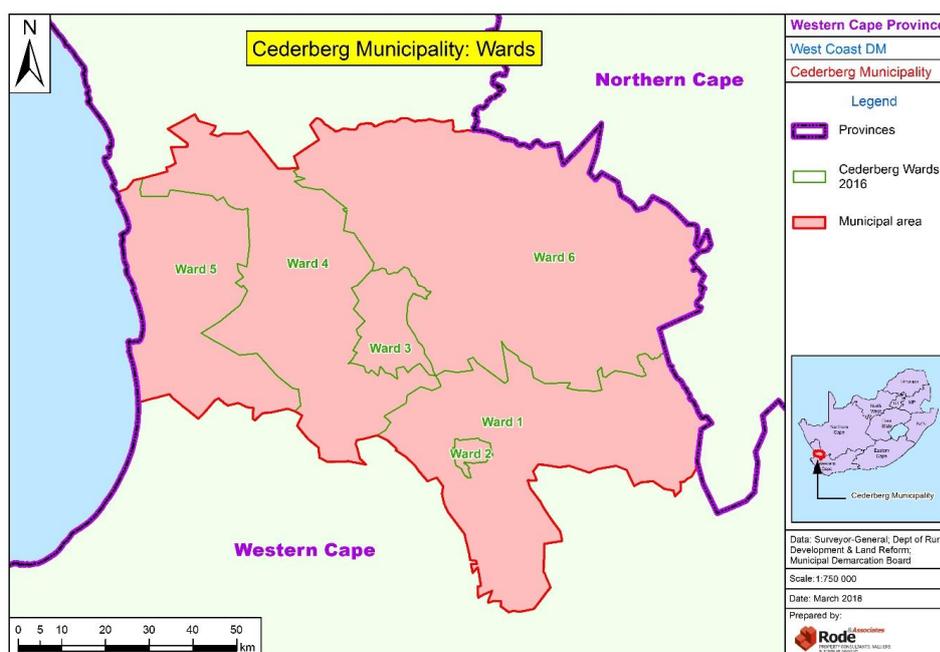
Geographic summary

Province name	Western Cape
District name	West Coast
Local municipal name	Cederberg Municipality
Main town	Clanwilliam
Location of main town	Central to the rest of the municipal area
Population size of main town (as a % of total population; 2011)	Slightly more than 15%
Major transport route	N7
Extent of the municipal area (km ²)	8 007 km ²
Nearest major city and distance between major town/city in the municipality	Cape Town (about 200 km)
Closest harbour and main airport outside the municipal area	Saldanha; Cape Town
Region specific agglomeration advantages	Agriculture: It is strategically located on the Cape-Namibia Corridor, and the N7 links the area with Cape Town (to the south) and the Northern Cape
Municipal boundary: Most northerly point:	31°50'37.82"S; 18°27'5.76"E
Municipal boundary: Most easterly point:	32°29'9.13"S; 19°30'58.90"E
Municipal boundary: Most southerly point:	32°52'40.60"S; 19°7'14.37"E
Municipal boundary: Most westerly point:	32°26'34.65"S; 18°20'4.21"E



4. WARD DELINEATION

The Cederberg Municipality consists of 6 electoral wards, with wards 1, 4 and 6 being the largest in terms of size. In the table below, the 6 wards are listed with the approximate number of persons in each ward, size of the ward and population density.



Ward No	Description	Population	Size	Population density
1	Citrusdal (rural area)	9 849	1 769.7 km ²	5.6 people per km ²
2	Citrusdal (town)	7 178	41.2 km ²	174.1 people per km ²
3	Clanwilliam	7 674	264.7 km ²	29.0 people per km ²
4	Graafwater	8 515	1 650.4 km ²	5.2 people per km ²
5	Elands Bay, Lamberts Bay and Leipoldtville	9 141	1 113.0 km ²	8.2 people per km ²
6	Wupperthal	7 411	3 169.8 km ²	2.3 people per km ²

The table below provides a summary of the municipality's social context:

Social context	
Total number of learners enrolled in 2019 (Cederberg)	7 889 (7 710 in 2017)
Average learner retention rate (Cederberg)	69.6% (2019)
Total number of public schools in 2019 (Cederberg)	23
Number of no-fee schools (Cederberg)	78.2%
Matric outcomes -pass rate 2019 (Cederberg)	87.5% (85.1% in 2017)
Labour force participation rate (percentage) within the municipal area (2019)	78.8% (70.09% in 2017)
Unemployment rates within the municipal area (2019)	7.9% (7.3% in 2017)
Income levels (typical income within the municipal area)	89.4% of households earn less than R153 801 per annum
Major travelling modes for the municipal community (by priority usage)	Foot, car as a passenger, car as a driver, minibus/taxi, bus, bicycle, train
Transportation needs and challenges	Provide reliable and cheap short and long-distance travel modes (feasibility restricted by public-transport ridership)
Public transport areas of need and mode type that could link development corridors or development areas	Minibus/taxi, bus
<i>Socio-economic profile 2020</i>	

5. VISION, MISSION, VALUES



• “Cederberg municipality, your future of good governance, service excellence, opportunities and a better life”

MISSION	
We will achieve our vision by:	<ul style="list-style-type: none"> •Developing and executing policies and projects, which are responsive and providing meaningful redress.
Unlocking opportunities with for economic growth and development for community prosperity .	<ul style="list-style-type: none"> •Ensure good governance ,financial viability and sustainability
Ensure sustainable, efficient and effective service delivery in an environmental sustainable manner.	<ul style="list-style-type: none"> •Promote quality services in a cost effective manner through partnerships, information, knowledge management and connectivity.
Making communities safer .	<ul style="list-style-type: none"> •Advancing capacity building programs for both our staff and the community



6. STRATEGIC OBJECTIVES

SO1	Improve and sustain basic service delivery and infrastructure development
SO2	Financial viability and economically sustainability
SO3	Good Governance, Community Development & Public Participation
SO4	Facilitate, expand and nurture sustainable economic growth and eradicate poverty
SO5	Enable a resilient, sustainable, quality and inclusive living environment and human settlements i.e. Housing development and informal settlement upgrade
SO6	To facilitate social cohesion, safe and healthy communities
SO7	Development and transformation of the institution to provide a people-centred human resources and administrative service to citizens, staff and Council



7. TOP 10 PRIORITIES PER WARD

Ward 1

PRIORITY	DESCRIPTION
1) Housing/ Agri-Villages	1. Ownership of agricultural land and housing for farm residents/ dwellers in the town area or on the farm 2. Building of houses for the Elandskloof Community 3. Assistance with Proefplaas residents to obtain ownership of the current houses. 4. Training and education on housing opportunities
2) Crèche ECD	5. Construction and or assistance with crèches at Silverspruit and the N7 farm area
3) Roads	6. Tarring of the road to Ceres from Citrusdal R303. 7. Tarring of the 3 km road to Elandskloof and pave the access road. 8. Tarring of Hexriver Road- Ou Kaapse Weg.
4) Water & Sanitation	9. Assistance with water and sanitation at Elandskloof
5) CWP/EPWP	10. Extension of CWP/EPWP projects to farms
6) Further education	11. Financial and accommodation assistance
7) Rural and Local Economic Development.	12. Business opportunities for farmworkers/residents. 13. Strengthen relationships with farmers for job opportunities and access to land on the farm 14. Support to upcoming small and upcoming farmers
8) Accident Fund	15. Support with the accident fund

Ward 2 Citrusdal

PRIORITY	DESCRIPTION
1. Housing	1. Provision of housing to the community including low cost and GAP housing
2. Roads (Riverview)	2. The roads of Riverview must be paved because of the flooding they have during the winter times.
3. Cemetery	3. Over capacitation
4. Sports ground	4. Sports field is neglected and do not cater for cricket
5. Play parks	5. The Oranjeville play park requires attention.
6. Taxi Rank	6. Traffic congestion over weekend in the main road and to allocate the taxi rank behind the Pharmacy.

**Ward 3
Clanwil**

7. Fire Station	7. Too many fires during high season.
8. Electricity	8. Provision of Electricity in Petersfield
9. Crèches	9. Provide land or buildings for crèches
10. Street Lights and Spotlights	10. Provision of streetlights or spotlights at dark areas

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PRIORITY	DESCRIPTION
1. Electrical Substation	Build an electrical substation in Clanwilliam to enlarge the capacity
2. Water	Upgrading of water network (Crystal Waters) and installation of water pipeline and purifications work
3. By-Pass to Industrial Area	Provide a by-pass from entrance of town to Industrial Area
4. Upgrade of Main Road	Upgrade the main road in Clanwilliam
5. Housing	Provide GAP housing and low cost housing
6. Roads	Tar and maintain the road that leads to cemetery, Hospital Street, Rossouw Street, Alheit Street, Nortier Street, Visser Street, Voortrekker Street, Hoof Street, Ou Kaapseweg (main and gravel road upgrade), Buitekant Street- Park Street, Dwars Street, Khaylitsha and Viooltjie Street
7. Paving of Roads	Pave the following roads/streets: Viooltjie Street, Platinum Avenue, Emerald Avenue, Bronze Avenue, Restant Street, Dwars Street, Aqua-Marine Drive, Coral Road, Diamond Singel, part of Denne Street, Renonkel Street, Jubilee Park, Watsonia Street, Milner Street, Waterblom Street, Katjie Piering Street, Waboom Street, Crystal Street, Sapphire Avenua, Pearl close, Govan Mbeki Road, Aandblom Street, Love Street, Bloekom Laan, Graafwater weg and Ou Kaapse weg, Amber Road
8. Streetlights & Spotlights	Provide Streetlights in Viooltjie Street, Denne Street, Protea Street, Gousblom Avenue, Ou Kaapse Way (from blue bottle upwards, lights are too few and very dim). Provide spotlights in Bloekom Avenua) Between Community Hall and Aids Park). Provide Spotlights for Clanwilliam Sportsgrond

	High Mass Lights in Khayalitsha
9. Recycling	Facilitation for recycling programmes, initiatives as well as land.
10. Beehives	Provide Beehives for small businesses
11. Land/Plots	Provide residential plots and industrial plots (Ou Kaapse weg)
12. Beautification of town	Clean and beautify (Including landscaping) open spaces (space next to information offices and other), playparks (local control), streets, Clanwilliam an old cemeteries and entrance of town

Ward 4 Graafwater

PRIORITY	DESCRIPTION
1. Sanitation	Provide flush toilets attached to houses with a hand basin (there are 41 houses that needs flush toilets attached to houses)
2. Stormwater	Upgrade of stormwater system at corner of Akasia and Eike Street and also at September Street, Sonneblom Street and Booyesen Street in Graafwater South
3. Electricity	Replace Faulty/ old reticulation and improvement
	Provide additional street lights/ And provide streetlights from the ASLA crossing on the R364 Bridge until the main Graafwater Crossing
4. Local Economic Development	Provide beehives for small manufacturing enterprises
	LED and SMME support
	Assist with LED initiatives for local entrepreneurs such as recycling business
5. Beautification of Town	clean open spaces, Clean and beautify the play park in Seder Street/ Provision of a play ground in ASLA

	Maintain municipal buildings and infrastructure
	Upgrade park in Cedar Street
	Beautification of ASLA with trees and Fencing around ASLA
	Upgrade of the Cemetery in Graafwater South. Provision of fencing
6. Roads / Sidewalks	Need to tar more roads (await street names from Ward Committee)
	Tar divisional road 2180
	Paving/tar of ASLA roads and Erasmus Van Zyl Street
	Reseal Eike Street Akasia Street, Denne Street & Olienhout Street
	Fix Potholes
	Upgrade sidewalks and build new sidewalks in Denne Street
	Build new Speed bumps in Olienhout Street, Keertjie and Lambertsbaai weg
7. Multi-Purpose SportField Graafwater North	Provide 2 fields with a cricket pitch in the middle in Graafwater South (Similar to Lamberts Bay Sportsground) and upgrade the sport field in Graafwater North to accommodate Soccer and Netball
	Repair pavilion at Sport field and/or provide mobile stands and more spotlights
8. Implement SDF	Provide Land/Building for crèche
	Provide land for GAP housing / Commercial Land for Business Development / Land for Emerging Farmers
	Provide land or a building for a rehabilitation centre
9. Multi-Purpose Hall	Provide a community hall/ Multipurpose hall/Thusong Centre

10. Sanitation	Sewage needs replacement and improvement
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Ward 4 Elands Bay

PRIORITY	DESCRIPTION
1. Housing	Provide low cost and GAP housing
2. Sanitation	Provision of toilets in the informal settlement
3. LED	Assist with infrastructure at slipway for fishermen. Provide beehives for SMMEs
4. Streetlights	Provide more streetlights at crossing R65/R27 and Highmass Lights in Informal Settlements
5. Sport ground	Upgrade existing Sport field and provide a gym and include a soccer field
6. Cemetery	Fencing at the cemetery
7. Youth Development	Youth development programmes
8. Hall	Completion of community hall and make it sound proof (Echo)
9. Roads	Tar More Roads
	Fix potholes
	Clean Roads
10. Banking Services	Assist and/or negotiate with the banking sector to provide a bank and/or ATM



Ward 5 Lamberts Bay

PRIORITY	DESCRIPTION
1. Cemetery	Provide ablution facilities at cemetery with a full time security
	Fencing of the cemetery
2. Streetlights and Spotlights	Provide Streetlights and/or spotlights From lamberts bay Bridge to Malkopbaai at both sides of the road of the R364; Between Fransman & Ruiters Street, Kiewiet Street (Harmony Park); Filand Street; Behind AGS-AME-United-Spadereen Churches- Coetzee Street, Pelikaan Street, Boom Street, Intersection between St.Peters and St Marks Street, High Mass lights Kompong
3. Speedhumps	Provide Speedhumps in St Peter Street, Nuweland, Ferrera Street, Bezuidenhoud Street, Voortrekker Street, Burrel Street, Barnabas street and Farmer street
4. Storm Water	Upgrade Storm Water System
5. Fire and Traffic Station	Provide and/or build a Fire Station and Traffic Driving and Testing centre in Lamberts Bay
6. Sport Ground	Complete the upgrade of the sportfield lamberts bay sports ground focus on the tennis and netball field
7. SDF	Convert the Van Zyl Street Sport Ground into a Housing project or Business/Entrepreneurial development Zone
8. Housing	Provide low cost housing and land for GAP housing
9. Entrepreneurial Initiatives	Assistance with local entrepreneurial initiatives (needlework, shell bead projects eg)
10. Vulnerable Group Facility	Provide a facility for the vulnerable groups. (To accommodate all within Cederberg Municipal Area)



Ward 5 Leipoldville

PRIORITY	DESCRIPTION
1. Housing	Provide land and low cost housing
2. Sanitation	Assist to eradicate the Bucket system as it is still in use. Provide toilets for households
3. Community Hall	Provide Community Hall
4. Land and/or building for crèche	Provide land and/or building for crèche
5. Provide a Sport field	Upgrading of Sport field (i.e. fencing of sports field, Pavilion) Leipoldville
6. Computer centre	Computer centre for the youth
7. Water	Assist with the provision of water

Ward 6 Algeria

PRIORITY	DESCRIPTION
1. Housing	Finalise transfer of properties in Skilpad Dorp to individual owners (12) and provide services on the 12 properties + 4 in Bosdorp
	Provision of housing in Algeria
2. Sanitation	Supply of new sewerage pipes
3. Clinic	Provision of a clinic

4. Mobile police station	Provision of a mobile police station.
5. Youth employment opportunities	Working opportunities for the youth
6. Upgrading of sports field	Repair the bridge at the Sportsfield. Fence and upgrade the rugby field
7. Street lights	Provision of street lights
8. Cemetery fencing	Fencing of the cemetery
9. Roads	Repair road to Skillpad dorp
	Tar and/or pave the Nieuwoudt Pass
10. Fire Services	Servicing of the fire hydrants
11. Beautification of town	Beautification of entrance of town with trees

 Ward 6 Paleisheuwel

PRIORITY	DESCRIPTION
1. Basic Services	Provision of Electricity, Water, Sewerage and Refuse removal
2. SDF	Buying of land from Stefaans
3. Water	Provision of water network to Clinic and Boompark
4. Youth Development	Provision of training in Security Home based care training
5. Sewerage	Upgrade of sewerage system/drainage
6. Unemployment	Job Creation
7. Crèche	Building of a Crèche
8. Playpark	Provision of a playpark
9. Internet	Internet access



Ward 6 Wupperthal

PRIORITY	DESCRIPTION
1. Roads	Tar the main road from Clanwilliam to Wupperthal and or tar roads in Wupperthal Area
	Re-gravel all outer stations in Wupperthal
2. Cell Phone service	Assist with cellphone coverage for all networks
3. Drive Bridge	Drive bridge in: Martiensrust, Heuningvlei, Goboom river, Nuweplaas, Kleinvlei, Suurrug Langbome, between Kleinvlei and Grassvlei, Esselbank and Bridge between Esselbank and Langkloof. Langkloof and Melkboom Fontein. Agterste Fonteins kloof, Beukeskraal
4. Water, Waste water & Sewerage	To be installed at Beukeskraal and Langbome/ Repair work is required at the Sewerage Stations.
	Water services at Nuweplaas (Borehole and Pipeline)
	Water pipeline and water reservoir in all outer stations
	Water tanks for all stations in Wupperthal and surrounding areas for households
5. Refuse Removal	Assist with Wheelie Bins at school and library in Wupperthal
	Street bins at all stations around Wupperthal.
	Fencing at landfill stations Wupperthal, Martiniens Rust, KLeinvlei and Esselbank
6. Cemetery	Provide a water pipeline at the cemetery in Witwater and Fencing

7. Fire Services	Provide a fire truck and training for the local people
8. First Aid Training	First Aid training to assist with health related issues. To services whilst the ambulance is on its way from Clanwilliam.
9. Old Age Home	Require an Old Age home for the elderly
10. Mobile Police Station	Provide a Mobile police Station
11. Assist with job creation	Assist with job creation through LED projects, EPWP, CWP
12. Beautification of Town	Welcome boards at entrance of Wupperthal and outer stations

8. FINANCIAL SUMMARY ON 2022/23 MTREF BUDGET

Total operating revenue has grown by 10.16% or R35.521 million for the 2022/23 financial year when compared to the last 2021/22 Adjustments Budget. For the two outer years, operational revenue will increase by 0.99% in the 2023/2024 and 7.36% for 2024/25 respectively, equating to a total revenue growth of R32.426 million over the MTREF.

Total operating expenditure for the 2022/2023 financial year has been appropriated at R395.428 million and translates into a budgeted surplus of R47.969 million after taking into consideration capital funding. When compared to the 2021/22 Adjustments Budget, operational expenditure has decreased by 2.41% in the 2022/23, by 1.24% in the 2023/2024 and increase by 7.74% in the 2024/25 budget year.

The budget surplus for the two outer years steadily increases to R44.506 million for 2023/24 and further increase to R48.861 million for 2024/25 after capital funding is accounted for. These surpluses will be used to fund capital expenditure and to further ensure cash backing of reserves and funds.

The capital budget of R70.530 million for 2022/23 has decreased by 10.11% when compared to the 2021/22 Adjustment Budget. The reduction is due to lesser grant allocation and affordability constraints in the light of current economic circumstances and financial recovery of the municipality. The capital program amounts to R50.799 million in the 2023/24 financial year and R48.519 million in the 2024/25 financial year. A mixture of different sources has been used to fund the projects over the MTREF.

The major portion of the capital budget will be funded from Government grants and subsidies as the municipality does not have the financial resources to commit its own funds to capital financing. A portion of the capital budget will be funded from borrowings, for the first two year of the MTREF with anticipated borrowings not exceeding R9.000 million in the 2022/23 financial year. It needs to be noted that Cederberg Municipality has not yet reached its prudential borrowing limits and so there is still room for increasing borrowing over the medium-term. It is however very important to ensure that the municipality sufficiently recovers financially prior to the taking up of additional capital loan funding in excess of current annual redemption. The repayment of capital and interest (debt services costs) will not substantially increase over the MTREF and will therefore contribute to the financial recovery of the municipality.

WC012 Cederberg - Table A1 Budget Summary

Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousands										
Financial Performance										
Properly rates	42 146	45 526	48 155	51 274	49 340	49 340	49 340	67 173	70 128	73 284
Service charges	128 888	144 763	151 562	169 263	173 083	173 083	173 083	183 898	195 867	208 713
Investment revenue	893	506	749	486	586	586	586	634	662	692
Transfers recognised - operational	61 945	64 462	77 633	89 873	99 866	99 866	99 866	94 193	81 903	93 509
Other own revenue	42 314	32 479	23 601	35 394	26 599	26 599	26 599	39 099	40 231	41 225
Total Revenue (excluding capital transfers and contributions)	276 186	287 736	301 700	346 291	349 476	349 476	349 476	384 997	388 792	417 423
Employee costs	103 806	114 817	121 857	125 300	135 041	135 041	135 041	120 562	127 175	135 874
Remuneration of councillors	5 392	5 570	5 572	5 591	5 173	5 173	5 173	5 173	5 530	5 917
Depreciation & asset impairment	16 635	18 858	21 748	21 246	26 957	26 957	26 957	28 151	29 322	29 943
Finance charges	8 456	9 822	11 585	10 917	11 757	11 757	11 757	11 778	12 685	13 179
Inventory consumed and bulk purchases	81 246	89 573	88 629	108 045	103 340	103 340	103 340	111 753	122 079	133 382
Transfers and grants	1 132	1 293	489	884	633	633	633	1 030	1 075	1 128
Other expenditure	74 180	84 102	73 190	91 753	122 312	122 312	122 312	116 981	92 643	101 322
Total Expenditure	290 846	324 036	323 071	363 736	405 213	405 213	405 213	395 428	390 509	420 746
Surplus/(Deficit)	(14 661)	(36 300)	(21 371)	(17 445)	(55 738)	(55 738)	(55 738)	(10 431)	(1 717)	(3 323)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	83 739	28 740	42 237	32 292	58 542	58 542	58 542	58 400	46 223	48 184
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	11 477	-	-	-	2 849	2 849	2 849	-	-	-
Surplus/(Deficit) after capital transfers & contributions	80 555	(7 559)		14 847	5 653	5 653	5 653	47 969	44 506	44 861
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	80 555	(7 559)		14 847	5 653	5 653	5 653	47 969	44 506	44 861
Capital expenditure & funds sources										
Capital expenditure	104 874	34 584	45 109	51 262	77 658	77 658	77 658	70 530	50 799	48 519
Transfers recognised - capital	95 506	29 691	42 237	32 292	58 542	58 542	58 542	58 400	46 223	48 184
Borrowing	1 835	749	-	15 404	10 800	10 800	10 800	8 600	3 400	-
Internally generated funds	7 532	4 144	2 872	3 565	8 316	8 316	8 316	3 530	1 176	335
Total sources of capital funds	104 874	34 584	45 109	51 262	77 658	77 658	77 658	70 530	50 799	48 519
Financial position										
Total current assets	57 159	60 559	51 753	43 134	36 326	36 326	36 326	40 445	41 579	41 679
Total non current assets	681 989	692 878	725 377	748 335	776 078	776 078	776 078	818 457	839 934	858 510
Total current liabilities	97 514	127 079	117 217	117 429	131 965	131 965	131 965	118 393	88 498	56 400
Total non current liabilities	79 732	71 988	84 677	91 933	99 549	99 549	99 549	111 650	119 650	125 564
Community wealth/Equity	561 902	554 371	575 236	582 107	580 889	580 889	580 889	628 859	673 365	718 226
Cash flows										
Net cash from (used) operating	83 044	47 344	42 331	42 611	59 293	59 293	59 293	69 830	52 506	52 559
Net cash from (used) investing	(90 860)	(33 769)	(44 758)	(51 061)	(74 588)	(74 588)	(74 588)	(70 530)	(50 799)	(48 519)
Net cash from (used) financing	(3 529)	(4 078)	(4 508)	10 508	5 831	5 831	5 831	4 162	(1 265)	(4 665)
Cash/cash equivalents at the year end	7 187	16 685	9 750	2 748	285	285	285	3 746	4 189	3 565
Cash backing/surplus reconciliation										
Cash and investments available	7 187	16 685	9 750	2 748	285	285	285	3 746	4 189	3 565
Application of cash and investments	43 476	74 150	61 809	62 421	80 781	80 781	80 781	66 250	34 519	763
Balance - surplus (shortfall)	(36 289)	(57 465)	(52 059)	(59 673)	(80 496)	(80 496)	(80 496)	(62 504)	(30 330)	2 802
Asset management										
Asset register summary (WDV)	681 989	692 878	725 377	748 335	776 078	776 078	776 078	818 457	839 934	858 510
Depreciation	16 635	18 858	21 748	21 246	26 957	26 957	26 957	28 151	29 322	29 943
Renewal and Upgrading of Existing Assets	28 711	12 096	9 280	17 178	15 191	15 191	15 191	13 060	17 505	15 305
Repairs and Maintenance	28 980	26 707	24 289	28 510	31 989	31 989	31 989	26 591	28 003	29 579
Free services										
Cost of Free Basic Services provided	4 747	4 961	6 546	6 865	5 039	5 039	5 233	5 233	5 466	5 714
Revenue cost of free services provided	3 268	3 474	3 919	4 154	6 921	6 921	7 542	7 542	7 874	8 228
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

8.1. REVENUE

WC012 Cederberg - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue By Source										
Property rates	42 146	45 526	48 155	51 274	49 340	49 340	49 340	67 173	70 128	73 284
Service charges - electricity revenue	84 700	97 604	102 234	116 428	117 548	117 548	117 548	126 308	135 744	145 884
Service charges - water revenue	25 747	28 021	29 064	31 027	30 839	30 839	30 839	29 456	30 752	32 135
Service charges - sanitation revenue	9 649	9 106	9 457	10 030	12 019	12 019	12 019	14 316	14 946	15 618
Service charges - refuse revenue	8 792	10 033	10 806	11 777	12 677	12 677	12 677	13 818	14 426	15 075
Rental of facilities and equipment	508	480	705	364	933	933	933	437	456	477
Interest earned - external investments	893	506	749	486	586	586	586	634	662	692
Interest earned - outstanding debtors	3 996	4 984	5 733	6 041	4 674	4 674	4 674	4 006	4 182	4 371
Fines, penalties and forfeits	22 245	13 994	9 186	14 772	7 701	7 701	7 701	20 800	20 801	20 823
Licences and Permits	-	-	2	3	3	3	3	3	3	3
Agency services	3 333	2 736	3 720	3 954	3 919	3 919	3 919	4 042	4 219	4 409
Transfers and subsidies	61 945	64 462	77 633	89 873	99 866	99 866	99 866	94 193	81 903	93 509
Other revenue	4 326	4 352	4 182	10 260	7 370	7 370	7 370	7 812	8 570	9 143
Gains	7 906	5 934	73	-	2 000	2 000	2 000	2 000	2 000	2 000
Total Revenue (excluding and capital transfers and contributions)	276 186	287 736	301 700	346 291	349 476	349 476	349 476	384 997	388 792	417 423

8.2. OPERATING EXPENDITURE

Operating expenditure trends over the years are depicted in Figures below:

WC012 Cederberg - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Expenditure By Type										
Employee related costs	103 806	114 817	121 857	125 300	135 041	135 041	135 041	120 562	127 175	135 874
Remuneration of councillors	5 392	5 570	5 572	5 591	5 173	5 173	5 173	5 173	5 530	5 917
Debt impairment	38 387	46 525	32 637	29 577	31 946	31 946	31 946	38 846	39 873	40 991
Depreciation & asset impairment	16 635	18 858	21 748	21 246	26 957	26 957	26 957	28 151	29 322	29 943
Finance charges	8 456	9 822	11 585	10 917	11 757	11 757	11 757	11 778	12 685	13 179
Bulk purchases - Electricity	70 865	81 546	81 771	100 857	94 552	94 552	94 552	103 638	113 598	124 515
Inventory consumed	10 381	8 026	6 858	7 188	8 788	8 788	8 788	8 115	8 481	8 867
Contracted services	16 617	18 206	17 911	40 414	61 823	61 823	61 823	50 254	23 818	30 271
Transfers and grants	1 132	1 293	489	884	633	633	633	1 030	1 075	1 128
Other expenditure	18 708	19 174	20 147	21 761	26 543	26 543	26 543	25 881	26 952	28 060
Losses	468	198	2 496	-	2 000	2 000	2 000	2 000	2 000	2 000
Total Expenditure	290 846	324 036	323 071	363 736	405 213	405 213	405 213	395 428	390 509	420 746

8.3. CAPITAL EXPENDITURE

The capital expenditure framework totals R169 848 million over the MTREF, of which R70.530 million is allocated for the 2022/23 financial year.

The Municipality has appropriated an amount of R58.684 million for the development of infrastructure which represents 83.20% of the total capital budget. The capital expenditure is spread amongst all the 4 of the 7 strategic objectives of the municipality, but basic infrastructure remains the major benefactor in this programme.

The table below reflects the capital projects by function that will be implemented in the next three years:

Vote Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand										
Capital expenditure - Vote										
Multi-year expenditure to be appropriated										
Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-	-
Vote 2 - Office of the Municipal Manager	-	-	-	-	-	-	-	-	-	-
Vote 3 - Financial Administrative Services	-	-	-	-	-	-	-	-	-	-
Vote 4 - Community Development Services	-	-	-	-	-	-	-	-	-	-
Vote 5 - Corporate and Strategic Services	-	-	-	-	-	-	-	-	-	-
Vote 6 - Planning and Development Services	49 178	8 918	351	4 073	4 508	4 508	4 508	2 471	14 785	7 961
Vote 7 - Public Safety	-	-	-	-	-	-	-	-	-	-
Vote 8 - Electricity	-	4 554	120	64	60	60	60	-	-	-
Vote 9 - Waste Management	-	-	-	-	-	-	-	-	-	-
Vote 10 - Waste Water Management	-	3 363	11 619	7 307	6 003	6 003	6 003	-	-	-
Vote 11 - Water	-	-	-	-	23 117	23 117	23 117	13 215	13 177	13 797
Vote 12 - Housing	-	-	-	-	3 000	3 000	3 000	10 000	-	-
Vote 13 - Road Transport	-	-	-	-	-	-	-	-	-	-
Vote 14 - Sports and Recreation	-	-	1 195	150	1 016	1 016	1 016	-	120	-
Capital multi-year expenditure sub-total	49 178	16 834	13 286	11 594	37 703	37 703	37 703	25 686	28 082	21 758
Single-year expenditure to be appropriated										
Vote 1 - Executive and Council	2	-	-	-	-	-	-	-	-	-
Vote 2 - Office of the Municipal Manager	13	-	-	-	-	-	-	-	-	-
Vote 3 - Financial Administrative Services	597	52	-	283	13	13	13	350	-	-
Vote 4 - Community Development Services	4 064	60	36	1 005	4 660	4 660	4 660	2 139	-	-
Vote 5 - Corporate and Strategic Services	2 534	829	245	2 020	400	400	400	480	-	-
Vote 6 - Planning and Development Services	48 485	622	18	23	-	-	-	17	-	-
Vote 7 - Public Safety	-	989	6	700	471	471	471	-	-	-
Vote 8 - Electricity	-	6 808	15 519	20 603	18 520	18 520	18 520	26 880	12 765	9 995
Vote 9 - Waste Management	-	58	24	2 000	4 849	4 849	4 849	1 105	-	-
Vote 10 - Waste Water Management	-	1 933	8 205	598	205	205	205	10 225	245	7 679
Vote 11 - Water	-	5 974	7 364	6 323	6 381	6 381	6 381	2 689	8 807	9 087
Vote 12 - Housing	-	0	-	1 528	1 528	1 528	1 528	-	-	-
Vote 13 - Road Transport	-	108	40	4 164	1 300	1 300	1 300	960	900	-
Vote 14 - Sports and Recreation	-	316	366	420	1 628	1 628	1 628	-	-	-
Capital single-year expenditure sub-total	55 696	17 749	31 823	39 668	39 955	39 955	39 955	44 844	22 717	26 761
Total Capital Expenditure - Vote	104 874	34 584	45 109	51 262	77 658	77 658	77 658	70 530	50 799	48 519
Capital Expenditure - Functional										
Governance and administration	3 180	884	245	2 303	413	413	413	830	-	-
Executive and council	2	-	-	-	-	-	-	-	-	-
Finance and administration	3 178	884	245	2 303	413	413	413	830	-	-
Internal audit	-	-	-	-	-	-	-	-	-	-
Community and public safety	48 526	1 362	1 603	3 803	12 303	12 303	12 303	12 139	120	-
Community and social services	111	57	36	1 005	4 660	4 660	4 660	2 139	-	-
Sport and recreation	4 164	316	1 562	570	2 644	2 644	2 644	-	120	-
Public safety	-	989	6	700	471	471	471	-	-	-
Housing	44 251	0	-	1 528	4 528	4 528	4 528	10 000	-	-
Health	-	-	-	-	-	-	-	-	-	-
Economic and environmental services	25 605	9 641	409	8 139	5 808	5 808	5 808	3 449	15 685	7 961
Planning and development	18 435	9 539	369	4 096	4 508	4 508	4 508	2 489	14 785	7 961
Road transport	7 170	101	40	4 044	1 300	1 300	1 300	960	900	-
Environmental protection	-	-	-	-	-	-	-	-	-	-
Trading services	27 562	22 697	42 851	37 016	59 134	59 134	59 134	54 113	34 993	40 558
Energy sources	7 940	11 361	15 639	20 667	18 579	18 579	18 579	26 880	12 765	9 995
Water management	16 711	5 974	7 364	6 323	29 498	29 498	29 498	15 903	21 983	22 884
Waste water management	2 859	5 303	19 824	8 025	6 208	6 208	6 208	10 225	245	7 679
Waste management	53	58	24	2 000	4 849	4 849	4 849	1 105	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	104 874	34 584	45 109	51 262	77 658	77 658	77 658	70 530	50 799	48 519
Funded by:										
National Government	25 185	25 845	42 237	32 287	55 382	55 382	55 382	48 400	46 223	48 184
Provincial Government	58 845	3 846	-	5	3 160	3 160	3 160	10 000	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	11 477	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	95 506	29 691	42 237	32 292	58 542	58 542	58 542	58 400	46 223	48 184
Borrowing	1 835	749	-	15 404	10 800	10 800	10 800	8 600	3 400	-
Internally generated funds	7 532	4 144	2 872	3 565	8 316	8 316	8 316	3 530	1 176	335
Total Capital Funding	104 874	34 584	45 109	51 262	77 658	77 658	77 658	70 530	50 799	48 519

List of Tables, Maps, Figures, Graphs

8.4. CAPITAL FUNDERS

The table below lists the capital funders:

Vote Description R thousand	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Funded by:										
National Government	25 185	25 845	42 237	32 287	55 382	55 382	55 382	48 400	46 223	48 184
Provincial Government	58 845	3 846	–	5	3 160	3 160	3 160	10 000	–	–
Other transfers and grants	–	–	–	–	–	–	–	–	–	–
Borrowing	1 835	749	–	15 404	10 800	10 800	10 800	8 600	3 400	–
Internally generated funds	7 532	4 144	2 872	3 565	8 316	8 316	8 316	3 530	1 176	335
Total Capital Funding	93 397	34 584	45 109	51 262	77 658	77 658	77 658	70 530	50 799	48 519

9. CONCLUSION

In conclusion the IDP Process for Cederberg Municipality was prepared in line with the methodology and approach put forward by the adopted Process Plan. An extensive public participation process was undertaken that included a community survey, and roadshows in all the towns of Cederberg and other meetings. Various public and political mediums were used to announce the 2022/23 IDP process and valuable comments and input were received throughout the process.

The IDP process and development will continue to be dynamic in nature and there are and will remain areas of improvement in this process. Notwithstanding this, positive strides have been made to improve the strategic planning and management to the benefit of Cederberg's community. It is trusted that the IDP and Budget Process have been an assertive effort in directing the Municipality towards the development challenges and needs of our communities.

It should always be borne in mind that "service delivery is a journey not a destination", therefore, constant consultation and engagement with stakeholders and clients should always be maintained to ensure continuous improvement. Cederberg Municipality will therefore ensure that its Annual Budget is guided directly by the priorities identified by the communities which are included in this IDP.

It should be noted that Cederberg Municipality is under financial strain and have put measure in place to mitigate the financial situation. Council decided to focus on the core functions of local, revenue enhancement, implementation of its Credit Control, Debt Collection Policies, cost containment, debt impairment and restructuring of the Macro and Micro Structures.